SESSION 6: ACCOUNTING
FINANCIAL RATIOS –
PROFITABILITY MEASURES

Accounting for Finance
From Absolutes to Ratios

- Financial statements measure operations in absolute terms, i.e., in dollars, rupees or reais, depending upon the currency of denomination.

- Absolute measures are difficult, if not impossible, to compare across companies, since bigger companies, all else held constant, should have higher dollar profits and carry more debt.

- Ratios scale absolute values to each other, and allow for:
  - Comparisons across companies
  - Comparisons across time
  - Comparison to benchmarks
1. Profit Margins

Adjusted EBITDA Margin = Adjusted EBITDA/Sales
Add back stock-based compensation & stock-based or "extraordinary" items

EBITDAR&D Margin = EBITDAR&D/Sales
Add back R&D

EBITDA Margin = EBITDA/Sales
Add back depreciation

Net out taxes (1-t)

After-tax Operating Margin = Operating Income(1-t)/Sales

Profit Margin Variations

Revenues
- Variable COGS
= Contribution Profit
- Cost of Goods Sold
= Gross Profit
- SG&A & Other Op exp
= Operating Profit
- Interest Expenses
= Taxable Income
= Taxes
= Net Income

Contribution Margin = Contribution Profit/Sales
Gross Margin = Gross Profit/Sales
Operating Margin = Operating Income/Sales
Net Margin = Net Income/Sales
Contribution & Gross Margins: The Costs of Production

- **Contribution margin** measures the pure profits that you generate with every marginal unit you sell, since it nets out only the variable cost associated with producing that unit, giving many software companies close to 100% contribution margins.

- **Gross margins** are a close relative, providing a direct measure of marginal profitability and an indirect measure of how revenue increases flow into profits. To illustrate, Zoom, one of the few stocks that has seen its value increase during the crisis, reported a gross margin of 92% in 2019.

- **Companies with high contribution and high gross margins have much more profit potential, other things remaining equal, than companies with low margins.**
Operating Margins: Measures and Implications

- *Operating margins* measure what is left after the other operating expenses of the company, which cannot be directly traced to individual unit sales, but are nevertheless necessary for its operations.

- To the extent that these other operating costs (like SG&A) are fixed (or more fixed) than the costs of production, the difference between gross and operating margins becomes a simple proxy for potential economies of scale.

- *Companies with high gross margins and low operating margins should see operating profits (and margins) improve much faster as they scale up than companies where operating and gross margins are similar.*
EBITDA Margin: Measures and Implications

- The EBITDA is a rough measure of operating cash flows, rough because it is before taxes and capital expenditures.

- Notwithstanding that, it remains a measure of the cash generating capacity of a company, prior to discretionary choices (on how much to reinvest and borrow) and is used by
  - Lenders to determine whether the company can afford to borrow money, since debt has to be paid before capital expenditures are made.
  - Equity investors to decide whether the entire business is fairly valued, before it tries to expand its asset base.

- Companies with high EBITDA margins generate higher cash flows per dollar of revenues and should be able to borrow more than companies with lower EBITDA margins.
Net Margins: Measures and Implications

- Netting out taxes and interest expenses, and adding back income from cash and cross holdings, yields net margin, a measure of what equity investors get to keep out of every dollar of revenues.
- It is a mixed and noisy measure, reflecting a company's operating model, its tax liabilities and its financial leverage (since debt creates interest expenses and affects taxes), as well as non-operating assets.
- Companies with high net margins deliver more profits for equity investors, in the aggregate, but perhaps not a per share basis (if debt is the reason why net margins are lower than operating margins).
# A Life Cycle View of Margins

<table>
<thead>
<tr>
<th>Growth stage</th>
<th>Stage 1</th>
<th>Stage 2</th>
<th>Stage 3: High Growth</th>
<th>Stage 4</th>
<th>Stage 5</th>
<th>Stage 6</th>
<th>Decline</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Start-up</td>
<td>Young Growth</td>
<td>High Growth</td>
<td>Mature Growth</td>
<td>Mature Stable</td>
<td>Decline</td>
<td></td>
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<tr>
<td>Best Measure of Profitability</td>
<td>Gross Margin</td>
<td>Gross or EBITDA margin</td>
<td>Operating Margin</td>
<td>After-tax Operating Margin</td>
<td>Net Margin</td>
<td>EBITDA margin</td>
<td></td>
</tr>
<tr>
<td>Why?</td>
<td>Money losing, and SG&amp;A is mostly fixed costs</td>
<td>Still money losing. If infrastructure, depreciation is cash flow.</td>
<td>Scaling benefits show up as higher operating margins.</td>
<td>As NOLs run out, taxes come due.</td>
<td>Move to steady state debt ratio, and deliver for equity investors.</td>
<td>Use EBITDA to pay down debt &amp; return cash to equity</td>
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2. Accounting Returns

- With accounting returns, profits are scaled to measures of investment in a project or business.

- Broadly speaking, there can be differences in how accounting returns are measured based upon
  - How profits are measured, i.e., to just equity investors (net income) or to both debt and equity investors and whether profits are before or after taxes. In most cases, it is **accrual income** that is the basis for returns.
  - How investment is measured, i.e., investment made just by equity investors or by debt and equity investors. In most cases, accounting returns **use the book value** as the basis of investment measurement.
  - With any measure of accounting return, you can get different values depending upon timing, i.e., start of the period, end of the period or average for invested capital.

- **Consistency rule**: A consistent measure of accounting return will measure both profits and investment to the same group (equity or capital).
Return on Equity

Measuring Income

- Net income for the year
- Net income before extraordinary items
- Normalized Net Income

Equity Income

Equity Capital Invested

Timing Choices

- Book Value of Equity at the start of the fiscal year.
- Average Book Value of Equity over the fiscal year.
- Book Value of Equity at the end of the fiscal year.
Return on Invested Capital

Return of Capital for the company

Adjusted EBIT = EBIT + Lease Expense - Depreciation on Leased Asset

Convert leases to debt

Adjusted Debt = BV of Debt + PV of lease commitments

Use earnings before interest and taxes for most recent 12 months

Use effective tax rate paid on income during the most recent 12 month

Operating Income × (1 - tax rate)

Book Value of Equity + Book Value of Debt - Cash & Marketable Securities

Net out cash & goodwill at the start of the most recent fiscal year

Book value of interest-bearing at the start of the most recent fiscal year

Book value of equity at the start of the most recent fiscal year

Adjusted Book Equity = Book Equity + Capitalized Past R&D

Adjusted EBIT = EBIT + R&D Expense - Amortization of Past R&D

Capitalize R&D
3. Efficiency Ratios

- Efficiency ratios measure the revenue payoff that companies get from reinvesting back in their businesses.

- Turnover ratios, with revenues in the numerator are the most widely used measured of efficiency, though the denominator can vary:
  - Working Capital Turnover = Sales/ Non-cash Working capital (or individual items of working capital, like inventory or receivables)
  - Asset Turnover = Sales/ Total Assets
  - Capital Turnover = Sales/ Invested Capital
4. Measuring Financial Leverage

- Debt Ratios measure how much a company has borrowed, relative to overall capital or to earnings/cashflows.

- Debt can be scaled to overall capital or just to equity
  - **Debt to Capital** = Debt/ (Debt + Equity): This is a measure of how much of the capital in a company comes from debt.
  - **Debt to Equity** = Debt/Equity: This is a close variant of debt to capital, with debt stated as a percent of equity.

- Debt can also be measured relative to earnings/cashflows:
  - **Debt to EBITDA** = Debt/EBITDA: This measures how much debt a company has relative to the cash it generates from operations, before taxes and capital expenditures.
Variants on calculation

- **What to include in debt**
  - Only long term debt
  - All interest bearing debt
  - Debt inclusive of commitments (like leases)

- **Book or Market**
  - Book values for debt and equity (from balance sheet)
  - Market values, measured as market cap for equity in a publicly traded firm, and if doable, market value of debt

- **Gross or Net**
  - Gross debt is all debt
  - Net debt is all debt minus cash & marketable securities
5. Measuring Liquidity/ Credit Risk

- **Coverage Ratios**: These ratios measure how much buffer or coverage a company has in meeting commitments.
  - With interest coverage ratio, the commitment is interest expenses, and it is scaled to operating income.
  - With a fixed charge coverage ratio, the commitment is expanded to include debt payments, and it is scaled to operating income + fixed charges.

- **Liquidity Ratios**: These ratios measure how much liquidity companies have, to cover near-term needs or expenses:
  - Current ratio, measure current assets relative to current liabilities.
  - Quick ratio, looks at only liquid current assets relative to current liabilities. (Inventory is usually excluded.)